



LEGAL NEEDS OF PUBLIC COMPANIES

Top 5 Considerations for In-House Counsel

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Topics we will cover:

- 1) Learning your Company's Business
- 2) Shareholders and Leaders as your "Client"
- 3) Common US Securities Laws and Rules
- 3) Common Periodic Filings
- 4) Effectively Managing Outside Counsel



1. Learning your Company's Business

- Industry and Operations
 - Understand legal issues
 - Materiality
 - SEC disclosures/ review past filings
- Internal
 - Governance and compliance functions
 - Committees, board and management approvals



2) Shareholders and Management as your "Client"

- Attorney/Client Privilege
 - Dual roles: "business hat" and "legal hat"
 - Presence of Third Parties in communications
 - Forwarded emails
 - Labeling documents and communications privileged and/or confidential



2) Shareholders and Management as your "Client"

- Build Relationships
 - General Counsel or Supervising Attorney
 - Become invaluable
 - Business Clients
 - Communication styles
 - Research and understand possible anticipated legal issues
 - Colleagues
 - Build your "brand" as someone who is helpful, easy to work with and collegial
 - Figure out how members of the team relate to each other (the "dynamics")
 - Shareholders/Investors
 - Investor relations



- Securities Act of 1933 (1933 Act)
 - Regulates newly issued securities (i.e. IPO)
- Securities Exchange Act of 1934 (1934 Act)
 - Regulates disclosures for actively traded securities

 The SEC seeks to protect investors and ensure they receive adequate financial information and disclosures about investments.



- Investment Company Act of 1940
 - Regulates the formation of investment companies and their activities
- Investment Advisers Act of 1940
 - Regulates Investment Advisers

Particularly important for private funds and fund advisers.



- The Sarbanes Oxley Act of 2002 (SOX)
 - To help protect against fraudulent financial reporting by corporations
 - Requires Include Internal Controls Report in financial statements
 - Created the Public Company Accounting Oversight Board (PCAOB)
 - Covers auditor independence, corporate governance, etc.



- Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010
 - Created "say-on-pay" and "say-on-frequency"
 - Increased executive compensation disclosures in SEC filings;
 - Golden Parachute payments
 - Fringe benefits
 - Pay-for-performance ratios between CEO's total compensation and all other employees



- Jumpstart Our Business Startups (JOBS) ACT of 2012
 - Created Emerging Growth Company
 - Gross revenues less than \$1bil
 - Relaxed regulatory burdens
 - Reg D 506(c)
 - General solicitation



4) Common Periodic Filings

- Current Reports on Form 8-K,
- Quarterly Reports on Form 10-Q,
- the Annual Report on Form 10-K,
- the Proxy Statement on Schedule 14A for the annual meeting and
- Section 16 filings for insiders on Forms 3, 4 and 5.



4) Common Periodic Filings

- Form S-1
- Form 10
- Form S-3
- Form S-8

Form S-4- Mergers



5) Effectively Manage Outside Counsel

- Hire right outside counsel
 - Specialist
 - Reputation
 - Office size and location
 - Language, cultural sensitivities



5) Effectively Manage Outside Counsel

- Budget
 - Billing Rates
 - Flat Rate
 - Alternative fee arrangements and payment methods
 - Competitive bidding process



Questions?



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