



Welcome to Session 903:

Working With Your IP Business Partners and Executives

Aaron Brodsky, Managing Counsel, Oracle

Myron Eng, Associate General Counsel ISD and IP, Wal-Mart

Patty Motta, Senior IP Counsel, American Greetings

Monica Winghart, General Counsel, Article One Partners







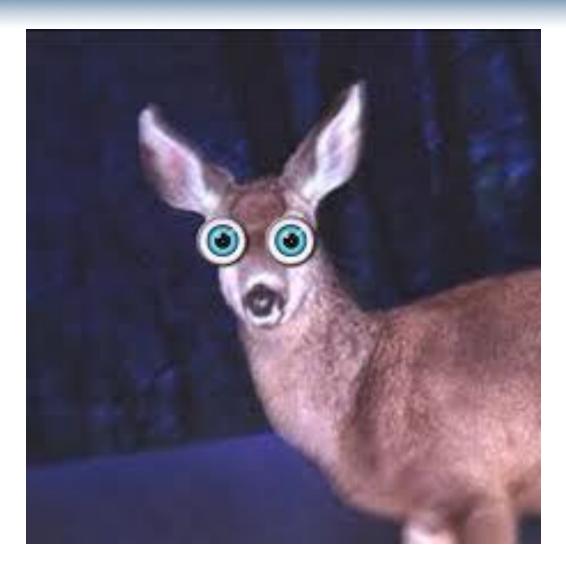
Roadmap

- Setting your IP Strategy
- Responding to a Dispute
- Enforcing IP
- Maintenance Messaging



Annual Meeting 2011 DENVER OCT 23-26 Where In-house Counsel Connect









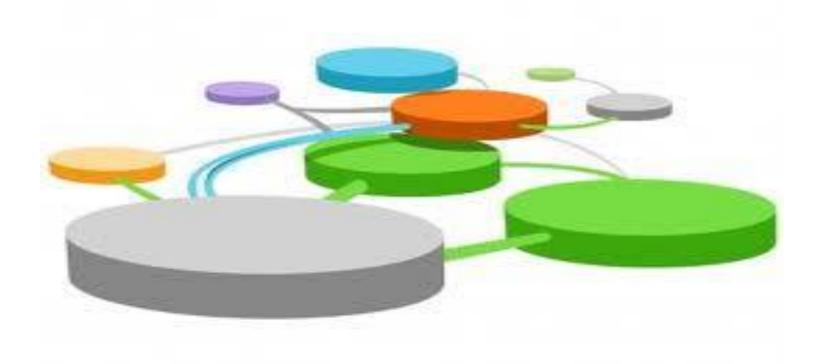








Setting IP Strategy







IP Alignment with Business Strategy

- Build relationships
- Monitor R&D efforts
- Active participation in strategy sessions, product reviews

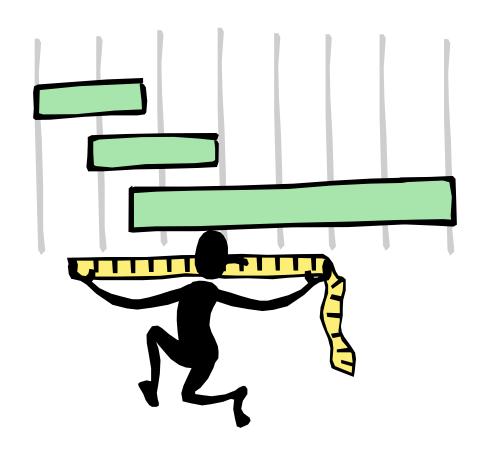






Metrics for Gauging Success

- Patent, trademark, copyright docket
- New invention disclosures
- Leverage in IP disputes







Executive Support

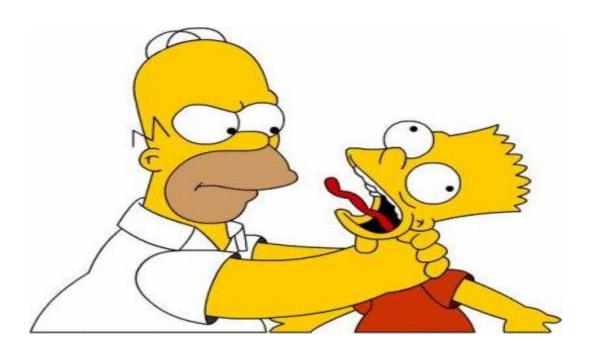
- Communications
- Expertise
- Advocacy
- Budget Management







Responding to a Dispute







How Big Is The Problem?



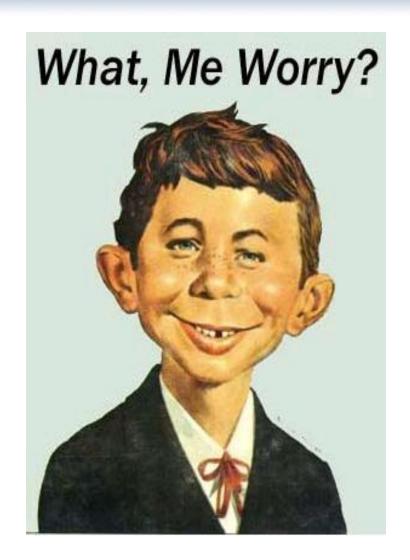
- Your company
- Their company
 - Financial strength
- The Claim
- Products/Services





Should We Worry?

- Infringement case
- Defenses







What If We Go To Court?

- Strategy
- Evidence
 - Bad facts
- Time and timing







How Do You Break The News?

- Evaluate cost of litigation
- Indemnification from third party
- To settle or not to settle
 - Cost to settle







Enforcing IP







Why does IP Enforcement matter?

- IP <u>protects</u> creations and innovation
- IP is the hammer that can:
 - Stop competitors from copying
 - Maintain your competitive advantage
 - Create customer/consumer loyalty and engagement
 - Provide a stream of licensing income

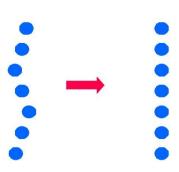






Aligning IP Enforcement

- Establish policy on policing rights
- Identify competitors
 - Review competitors' existing products for IP infringement
 - Watch for new competitor products, branding, and advertising
- Identify the business goal for each enforcement scenario:
 - Sale of IP?
 - Cross-license?
 - Royalty-bearing license?
 - Injunction?
 - Damages?
 - Combination of the foregoing?







Define success for action

- Successful enforcement of IP rights does not mean you have to go to court
 - But litigation may have to be used on occasion
- Out-of-court settlements are the most cost-effective
- Prevent infringement from occurring or continuing in the marketplace in order to avoid damage, including loss of goodwill or reputation
- Establish a reputation that the company will protect and, if necessary, enforce its IP rights
- Build competitive advantage





Message the risk and reward potential

- Understand appetite for risk (at all levels of the organization)
- Articulate impact on business
 - Purchase insurance that cover IP risks
- Act as an advisor to client
 - Focus on decision criteria
 - Outline risk optimization + mitigation
 - Explain pros and cons







Garner support for initiation and follow-through on action

- Engage the right audience
- Be proactive; not reactive
- Consistent communication metrics:
 - Posture: Risk tolerance
 - Advisory Quality: Law-related knowledge, litigation outcomes
 - Business Knowledge: Knowledge of business operations, knowledge of business strategy, and understanding of non-legal risk
 - Responsiveness: Meeting deadlines, accessibility, clarity of communication, and solution orientation
- Everyday diligence, diligence, diligence





Budgeting and costs discussion

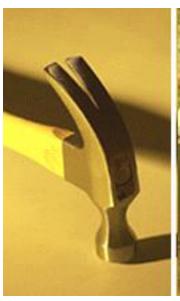
- Transparency
- Cost control
 - Outsourcing decisions -- Ask for specific budgets/costs/caps
 - Law firm selection -- Identify and work with trusted counsel
 - Matter management
- Tracking and Reporting



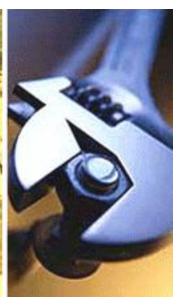




Maintenance Messaging









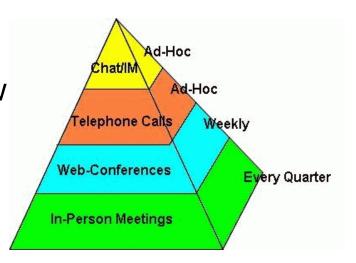


Keys to Successful Messaging



Know your Audience

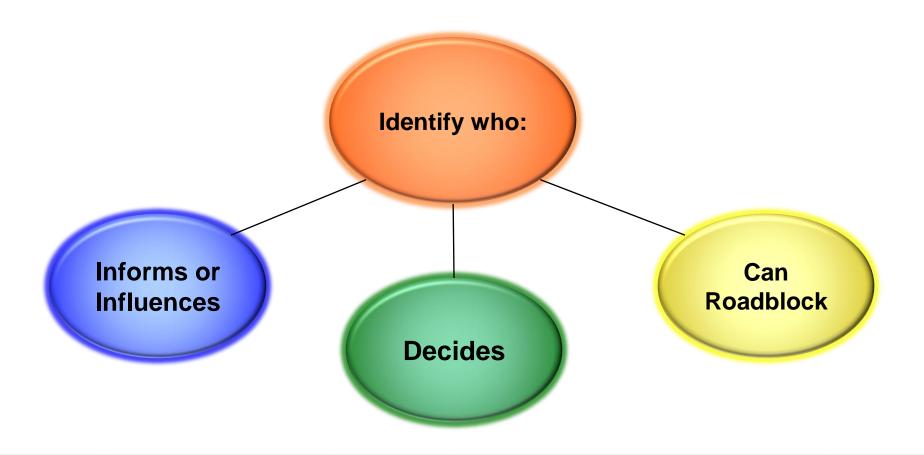
- Determine What They Need to Know
- Message Delivery and Timing







Who is Your Key Audience?







What Do They Need to Know?

Type and Scope of Matter – Matters

- Litigation



The Company over of February Company of The Company over of February Company of Company

Transactional





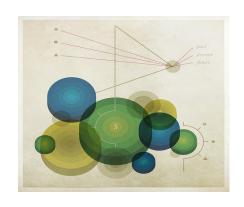




What Do They Need to Know?

Type of Information







Decide -- one-dimensional



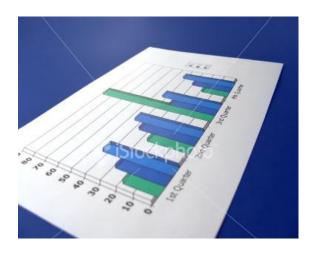
Decide -- strategic direction?





When Do They Need to Know It?

Regular Updates





Urgent Matters





Remember Kiss and Tell Rule

Keep it Simple and Smart





Don't Forget About Privilege





Questions???

